



*Concept for the FA48 Display – Slides That Follow Are Color-Coded Accordingly*

## FA48 History

*Primarily Narrative with 1-2 historic photos*

*FA48 Seal/Crest Requires Updating  
– FAO Proponent will enlist help from HQDA Graphics Team  
Though timeline is uncertain – probably Spring 2022 – may need to leave a placeholder.*

## FA48 Mission

*Narrative of mission*

**Where the branch serves...**

*Since FAOs serve in all ASCCs and Combatant Commands, this display will include 3x inset boxes*

## What the branch has done...

*Two-part panel.*

*Part A: Narrative 4 main focus areas of FAO work*

*Part B: Central Panel of the entire FA48 Display:*

*Contractor will create a world map divided into the five AOCs (slide 6), around which each AOC will feature a photo with description that highlights the country the photo took place*



The U.S. Army has dispatched its officers to serve as representatives to and fact-finders about foreign armies since the early days of the Republic, typically as members of larger diplomatic missions. In 1899, the United States created its first permanent military attaché postings to the United Kingdom, France, Switzerland, and Russia in 1899. By the end of the Korean War, the United States military presence at embassies had grown to 166 attaché posts in 71 countries, 40% of which were staffed by Army officers.

After World War II, the Army developed a series of training program for officers posted overseas. One training program called the Foreign Area Specialist Program, launched in 1953, focused on language skills and area studies intended to serve the needs of attaché positions, while the Military Assistance Officer Program provided skills required to advance security cooperation objectives. In 1972, the Chief of Staff of the Army approved the consolidation of the programs into the Foreign Area Officer Management System, which established a dual-track career field intended to fill 900 Army FAO billets.

From 1972 through 1997, FAO-designated officers would maintain connection to their base branch, and alternately serve in FAO positions and standard Army officer positions. Designating FAO as a single-track career field afforded the opportunity for FAOs to deepen their regional expertise through successive assignments while also broadening them across embassy assignments as attachés and security cooperation officers, and service in Army Service Component Commands and Geographic Combatant Command staffs' security cooperation divisions.

In 2007, the Department of Defense established the Senior Defense Official/Defense Attaché position as most embassies in order to designate a clear chain of command and resolve potential conflicts between officers of the same rank from different branches and performing different assignments within the embassy.

The Director of Strategic Plans and Policy, the Army G-3/5, serves as the Proponent for the Foreign Area Officer branch's roughly 1100 officers, a recognition of the strategic role that FAOs play in advancing American foreign policy and security priorities through permanent postings to over 150 countries around the world.

Placeholder  
for new  
FA48 Crest

**Army G-3/5/7**

The Department of Defense relies on the strength of its alliances and partnerships with foreign countries to accomplish many critical functions, among them: guarantee mutual security against aggressors; advance common security interests; conduct operations against terrorist forces; share intelligence of mutual value; purchase and field American-made hardware; and provide basing, port calls, overflight, and landing permissions for U.S. forces.

FAOs provide the interstitial connections that generate every partnering activity which the Army undertakes. Every Army unit that conducts a training exercise with a foreign army, every U.S. Air Force aircraft that lands at a foreign runway, every U.S. Navy ship that docks in a foreign port all accomplished these actions with the support of FAOs on the ground. Likewise, anytime a foreign army appears in the press, there is likely an Army FAO in that country advising the ambassador and the Geographic Combatant Commander concerning what the news reports mean for American foreign policy.

FAOs are security cooperation professionals, central to the Shape component of the Army's "Prevent, Shape, and Win" strategy. FAOs provide unequalled time-sensitive situational awareness to senior decision makers. They are experts on regional military capabilities and work with foreign military leaders and government officials to build partner capacity in support of U.S. goals and objectives. FAOs are routinely forward deployed acting in an "economy of force" capacity on behalf of the Army and Joint Force. They are often the only Army and/or DOD representative in foreign countries, executing national security policies and objectives or serving as key advisors to senior-level commanders, ambassadors, and other senior civilians.



## Army G-3/5/7



**SCO MAJ Nelson – Equipment Delivery in the Philippines**

### Embassy Country Teams

- Senior Defense Official/Defense Attaché:
- SECDEF's Representative to Host Nation Military
  - Principal Military Advisor to the U.S. Ambassador
- Army Attaché/Assistant Army Attaché:
- Reporting & Analysis
  - Diplomatic Representation
  - Represents Army Senior Leadership In-country
- Security Cooperation Officer:
- Weapons/Equipment Sales
  - Multilateral Exercises, Training, Operations
  - Represents Combatant Command In-country

### Theater Commands GCCs/ASCCs

- Pol-Mil Desk Officer:
- Command Expert on Assigned Countries
  - Policy Analysis and Recommendation
  - Regional Travel with Senior Officers
- Security Cooperation Desk Officer:
- Weapon/Equipment Sales
  - Training and Schools
- Training and Exercises:
- Multinational Exercises
  - In-Region Exercises and Planning Conferences

### National Capital Region

- OSD, Joint/Army Staff, DIA, NSC, WH
- Regional/Country Desk Officer
- Policy Analysis/Interagency Coordination
- Intelligence Analyst/Team Chief:
- Strategic Analysis for Senior Leaders
- Interagency Liaison Officer:
- DoD Regional Specialist

*Need a photo of a staff activity in the NCR*

*Need a photo from ASCC or GCC*



## Army G-3/5/7

### *Security Cooperation – Multinational Training Exercises*

FA 48 officers marshal the contributions of foreign armed forces to numerous multinational training activities each year, such as the annual Defender Europe series, a ground forces-focused NATO exercise which typically includes more than 25,000 multinational troops from 26 NATO partners and allies.

### *Crises & Reporting*

FA 48 officers stationed at embassies manage connections with DOD to assist U.S. personnel and partners threatened by military conflict and natural disasters, to include support to host nations and evacuation of U.S. government personnel stationed at embassies and U.S. citizens.

### *Security Cooperation – Foreign Military Sales, Training, Exercises, Schooling, Military-to-Military Engagement*

FA 48 officers facilitate a bevy of security cooperation activities with allies and partners. This is a key component in the Army and DoD's efforts to conduct activities through indirection competition which build advantages against our adversaries.

### *Advising senior DOD, Army, and civilian policy-makers*

FA 48 officers stationed at embassies, and on Army, Joint, and other senior staffs leverage their regional expertise, experience in the field, and international connections to provide critical advice to senior leaders on how best to advance U.S. foreign policy.



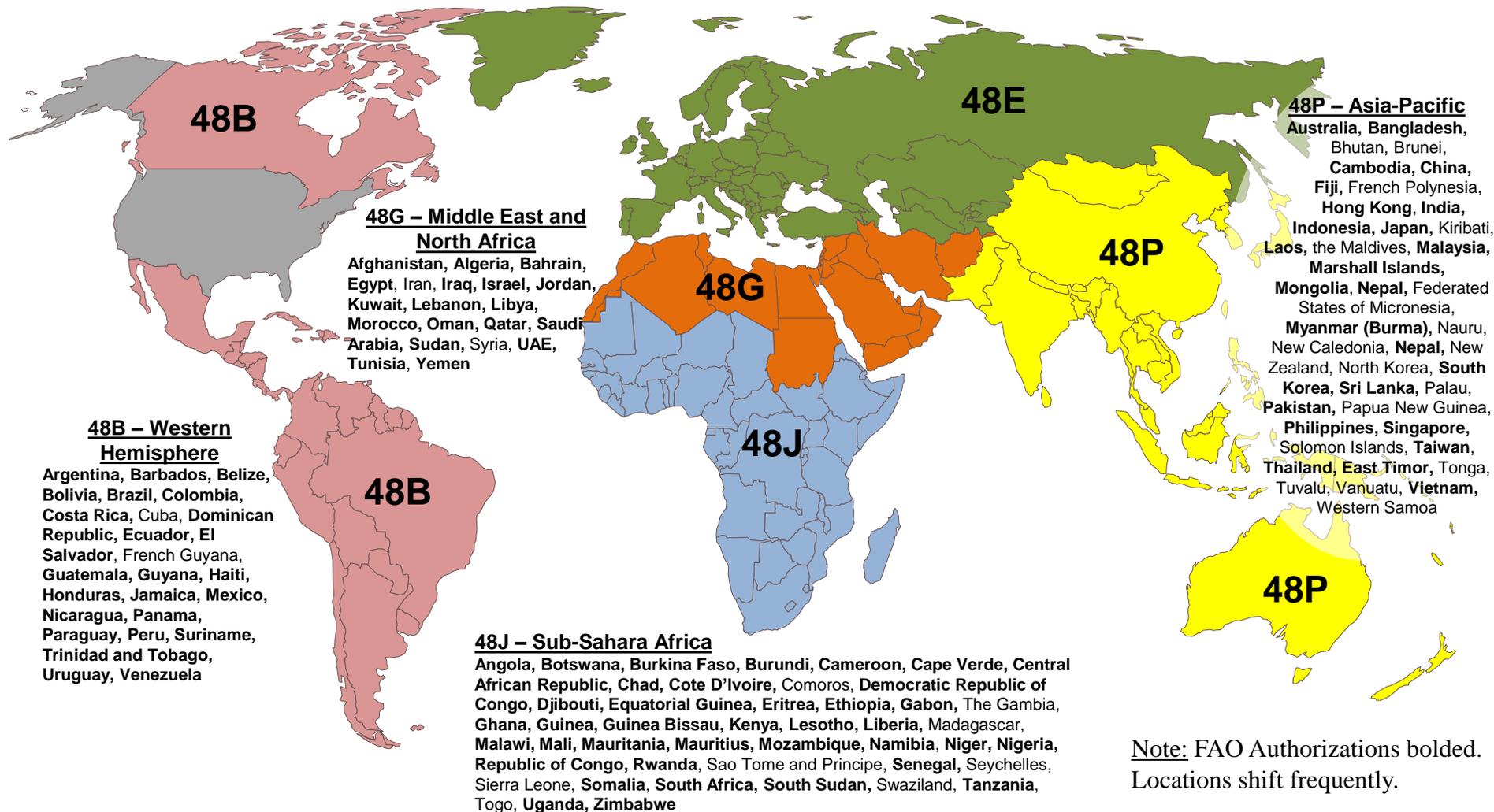
# FAO Areas of Concentration (AOCs)

Army G-3/5/7

Intent is to create a world map displaying the five FAO AOCs (color-coded) and then highlight countries as photos taken in those countries are displayed.

Could be simply rotational, or perhaps touch-screen interactive (touch a country to get a photo) or if we get enough photos, touch one of 4 focus areas to display a photo of that activity for the contractor

**48E – Eurasia** Albania, Andorra, Armenia, Austria, Azerbaijan, Belarus, Belgium, Bosnia-Herzegovina, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Georgia, Germany, Greece, Hungary, Iceland, Ireland, Italy, Kazakhstan, Kosovo, Kyrgyzstan, Latvia, Liechtenstein, Lithuania, Luxembourg, Macedonia, Malta, Moldova, Monaco, Montenegro, Netherlands, Norway, Poland, Portugal, Romania, Russia, San Marino, Serbia, Slovak Republic, Slovenia, Spain, Sweden, Switzerland, Tajikistan, Turkey, Turkmenistan, Ukraine, United Kingdom, Uzbekistan



Note: FAO Authorizations bolded. Locations shift frequently.



# FA48s in Action (examples)



**LTC Brent Dodd, Army Attache, posing with U.S. Ambassador to the Republic of Congo and Congolese Foreign Liaison Officer prior to C-12 trip around the country.**

**LTC Wes Chaney, SDO/DATT Ivory Coast, participating in a ceremony opening a medical center.**



**LTC Jacob Day, SDO/DATT Sudan, touring a Sudanese air base.**



**LTC Matthew Larson, Office of Security Cooperation, Thailand, participating in a table-top training exercise.**



**LTC Kent Justice greeting the President of South Korea**

**MAJ Mike Kummerer, Security Cooperation Chief, Democratic Republic of Congo, demonstrating the destruction of an AK-47 as part of a weapons reduction program.**



# FA48s in Action (examples)



**COL Allen Pepper, SDO/DATT Democratic Republic of the Congo receiving the tour of a Congolese Armed Forces facility from an FARDC colonel.**



**MAJ Wynne Beers, Assistant Army Attaché, visiting a troop training facility in the Republic of Congo.**



## Army G-3/5/7



**LTC Stephanie Baugh, SDO/DATT Lithuania, posing with Lithuanian Ministry of Defense officials.**



**MAJ Wynne Beers, Assistant Army Attaché, posing with the chiefs of staff of the armies of the Republic of Congo and the Democratic Republic of the Congo at US Army Africa's Annual African Land Forces Summit in Malawi. The conference brought the two general together for an unusual opportunity to make each other's acquaintance.**



**LTC Wes Chaney, SDO/DATT Ivory Coast, traveling in a French helicopter with French SDO/DATT on Senior Leader Engagement in Ivory Coast.**



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